## IWATSU ELECTRIC CO., LTD.

### 2017 ANNUAL REPORT For the year ended March 31, 2017

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## IWATSU ELECTRIC CO., LTD. CONSOLIDATED STATEMENTS OF OPERATIONS

Years ended March 31, 2016 and 2017

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		Millior	s of	ven		Thousand dol		U.S.
		2016	15 01	2017		2016	lais	2017
		2010		2017		2010		2017
Net sales	¥	23,624	¥	22,354	\$	210,574	\$	199,256
Cost of sales		14,816		13,835		132,070		123,325
Gross profit		8,807		8,518		78,503		75,931
Selling, general and administrative expenses		9,444		8,357		84,182		74,490
Operating income (loss)		(637)		161		(5,678)		1,440
Non-operating income								
Interest income		24		20		220		182
Dividends income		36		45		323		408
Real estate rent		200		204		1,784		1,824
Other		138		113		1,234		1,009
Non-operating income total		399		384		3,561		3,425
Non-operating expenses	_							
Interest expenses		3		3		33		27
Rent expenses on real estates		113		101		1,007		903
Foreign exchange losses		58		93		521		837
Other		14		28		130		254
Non-operating expenses total		189		227		1,693		2,023
Ordinary income (loss)		(427)		318	-	(3,809)		2,842
Extraordinary income								
Gain on sales of non-current assets		-		2,914		-		25,982
Compensation for transfer		-		889		-		7,926
Extraordinary income total		_		3,804		-		33,908
Extraordinary loss								
Loss on retirement of non-current assets		-		78		-		702
Office transfer expenses		-		126		-		1,128
Special retirement expenses		47		1,309		426		11,670
Extraordinary loss total		47		1,514		426		13,499
Income (loss) before income taxes		(475)		2,608		(4,236)		23,251
Income taxes-current	_	60		55		537		497
Income taxes-deferred		(41)		1,044		(370)		9,308
Total income taxes		18		1,100		167		9,805
Profit (loss)		(494)		1,508		(4,403)		13,445
Profit attributable to non-controlling interests		6		3		60		29
Profit (loss) attributable to owners of parent	¥	(500)	¥	1,505	\$	(4,464)	\$	13,415

# IWATSU ELECTRIC CO., LTD. CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME Years ended March 31, 2016 and 2017

	Million	ıs of yen	Thousand dol	
	2016	2017	2016	2017
Profit (loss)	(494)	1,508	(4,403)	13,445
Other comprehensive income:				
Valuation difference on available-for sale securities	(177)	196	(1,585)	1,753
Foreign currency translation adjustment	(78)	(5)	(699)	(49)
Remeasurements of defined benefit plans	131	147	1,171	1,314
Total other comprehensive income	(124)	338	(1,112)	3,017
Comprehensive income	¥ (618)	¥ 1,847	\$ (5,516)	\$ 16,463
Comprehensive income attributable to:	<del></del>			
Owners of parent	(625)	1,843	(5,576)	16,433
Non-controlling interests	6	3	60	29

## IWATSU ELECTRIC CO., LTD. CONSOLIDATED BALANCE SHEETS

March 31, 2016 and 2017

Thousands of U.	S
dollars	

		Million	s of ye	en	dollars					
<u>ASSETS</u>		2016		2017		2016		2017		
Assets										
Current assets										
Cash and deposits	¥	9,064	¥	5,965	\$	80,794	\$	53,175		
Notes and accounts receivable-trade		6,359		6,215		56,689		55,397		
Securities		-		898		-		8,011		
Merchandise and finished goods		1,130		1,279		10,076		11,404		
Work in progress		613		524		5,471		4,676		
Raw materials and supplies		1,875		1,551		16,719		13,826		
Deferred tax assets		18		10		166		92		
Other		192		439		1,716		3,916		
Allowance for doubtful accounts		(8)		(2)		(74)		(20)		
Current assets total	-	19,247		16,882		171,560		150,480		
Noncurrent assets	-									
Property, plant and equipment										
Buildings and structures, net		2,820		2,620		25,143		23,359		
Machinery, equipment and vehicles, net		777		808		6,926		7,207		
Tools, furniture and fixtures, net		537		531		4,793		4,737		
Land		1,137		1,132		10,139		10,093		
Lease assets, net		8		8		76		78		
Construction in progress		2		-		23		-		
Property, plant and equipment total	-	5,284		5,102		47,102		45,476		
Intangible assets										
Goodwill		0		0		4		1		
Software		1,174		1,014		10,472		9,047		
Other		56		51		500		454		
Intangible assets total		1,231		1,066		10,977		9,503		
Investments and other assets										
Investment securities		2,381		3,560		21,223		31,737		
Long-term loans receivable		9		4		85		43		
Real estate for investment, net		2,085		2,059		18,587		18,361		
Deferred tax assets		35		11		314		104		
Other		379		290		3,382		2,590		
Allowance for doubtful accounts		(44)		(35)		(395)		(316)		
Investments and other assets total		4,846		5,892		43,197		52,520		
Noncurrent assets total		11,362		12,060		101,276		107,500		
Assets total	¥	30,609	¥	28,942	\$	272,837	\$	257,981		

## IWATSU ELECTRIC CO., LTD. CONSOLIDATED BALANCE SHEETS

March 31, 2016 and 2017

Thousands of U.S.
dollars

		Millior	so of w			Inousan	ias or i llars	J.S.	
LIABILITIES AND STOCKHOLDERS' EQUITY		2016	is or ye	2017		2016	2017		
Liabilities Liabilities		2010		2017		2010		2017	
Current liabilities									
Notes and accounts payable-trade	¥	1,820	¥	1,323	\$	16,229	\$	11,794	
Short-term loans payable	1	83	1	75	Ψ	747	Ψ	675	
Lease obligations		10		6		89		58	
Accounts payable-other		521		795		4,644		7,092	
Accrued expenses		363		371		3,239		3,314	
Suspense receipt		3,627		571		32,332		5,514	
Income taxes payable		65		88		584		789	
Provision for bonuses		597		520		5,322		4,635	
Provision for product warranties		177		234		1,586		2,091	
Other		362		442		3,229		3,941	
Current liabilities total	-	7,629		3,858		68,005		34,393	
Noncurrent liabilities	-	7,023				00,000		01,000	
Long-term loans payable		5		_		51		_	
Lease obligations		12		9		110		88	
Deferred tax liabilities		854		1,933		7,620		17,235	
Net defined benefit liability		4,037		3,462		35,984		30,859	
Other		548		486		4,885		4,340	
Noncurrent liabilities total		5,458		5,892		48,651		52,523	
Liabilities total		13,087		9,751		116,657	-	86,916	
Net assets		10,007		7,.01		110,007	-	00,710	
Shareholders' equity									
Capital stock		6,025		6,025		53,707		53,707	
Capital surplus		6,942		6,948		61,878		61,934	
Retained earnings		4,647		6,152		41,428		54,843	
Treasury stock		(184)		(182)		(1,642)		(1,629)	
Shareholders' equity total		17,431		18,944		155,371	-	168,856	
Accumulated other comprehensive income							-		
Valuation difference on available-for-sale securities		155		352		1,385		3,138	
Foreign currency translation adjustment		(109)		(115)		(975)		(1,025)	
Remeasurements of defined benefit plans		(136)		10		(1,219)		95	
Accumulated other comprehensive income total		(90)		247		(809)		2,208	
Non-controlling interests		181	-	_		1,618			
Net assets total		17,521		19,191		156,179		171,064	
Liabilities and net assets total	¥	30,609	¥	28,942	\$	272,837	\$	257,981	
						· .			

### IWATSU ELECTRIC CO., LTD.

### CONSOLIDATED STATEMENTS OF CHANGES IN EQUITY

Years ended March 31, 2016 and 2017

_																					Milli	ions of yen
					Share	holders' equ	ıity					Accı	ımula	ted other com	prehens	ive income						
	st	ipital tock	su	pital rplus	ea	etained arnings		easury tock		Total reholders' equity	on a	available-for-sale securities	tr.	anslation djustmets	of d bene	surements lefined fit plans	com	Total cumulated other prehensive income	in	controlling nterests		Total net assets
Balance at March 31, 2015	¥	6,025	¥	6,942	¥	5,148	¥	(191)	¥	17,924	¥	333	¥	(31)	¥	(268)	¥	34	¥	196	¥	18,154
Changes of items during period Profit (loss) attributable to owners of parent Purchases of treasury stock Disposal of treasury stock						(500)		(0) 7		(500) (0) 7												(500) (0) 7
Net changes of items other than shareholders' equity	7											(177)		(78)		131		(124)		(14)		(139)
Total changes of items during period						(500)		7		(493)		(177)		(78)		131		(124)		(14)		(633)
Balance at March 31, 2016	¥	6,025	¥	6,942	¥	4,647	¥	(184)	¥	17,431	¥	155	¥	(109)	¥	(136)	¥	(90)	¥	181	¥	17,521
Changes of items during period Profit (loss) attributable to owners of parent Change in ownership interest of parent due to						1,505				1,505												1,505
transactions with non-controlling interests				6						6												6
Purchases of treasury stock								(0)		(0)												(0)
Disposal of treasury stock								1		1												1
Net changes of items other than shareholders' equity	7											196		(5)		147		338		(181)		156
Total changes of items during period Balance at March 31, 2017	XZ.	6,025	XZ	6,948	¥	1,505 6,152	3.7	(182)	XZ	1,512 18,944	¥	196 352	XZ	(5)	XZ	147	¥	338 247	XZ	(181)	XZ	1,669
Dalance at March 51, 2017	Ť	0,023	-1"	0,948	1	6,152	1	(182)	Ť	10,944	Ť	332	Ŧ	(115)	1	10	-f	247	1		1	19,191

															 Thousan	ds of	U.S. dollars
				Shar	eholders' eq	uity			Accu	ımulate	ed other com	prehens	sive income				
		Capital stock	apital urplus		etained arnings		reasury stock	Total areholders' equity	uation difference available-for-sale securities	tra	nslation justmets	of o	surements lefined efit plans	Total .ccumulated other mprehensive income	-controlling nterests		Total net assets
Balance at March 31, 2015	\$	53,707	\$ 61,878	\$	45,892	\$	(1,706)	\$ 159,771	\$ 2,971	\$	(277)	\$	(2,391)	\$ 303	\$ 1,747	\$	161,821
Changes of items during period Profit (loss) attributable to owners of parent					(4,464)			(4,464)									(4,464)
Purchases of treasury stock					(1,101)		(4)	(4)									(4)
Disposal of treasury stock							67	67									67
Net changes of items other than shareholders' equit	y								(1,585)		(699)		1,171	(1,113)	(128)		(1,241)
Total changes of items during period		-			(4,464)		63	 (4,401)	(1,585)		(699)		1,171	(1,113)	(128)		(5,642)
Balance at March 31, 2016	\$	53,707	\$ 61,878	\$	41,428	\$	(1,642)	\$ 155,371	\$ 1,385	\$	(975)	\$	(1,219)	\$ (809)	\$ 1,618	\$	156,179
Changes of items during period														 			
Profit (loss) attributable to owners of parent					13,415			13,415									13,415
Change in ownership interest of parent due to																	
transactions with non-controlling interests			56					56									56
Purchases of treasury stock							(4)	(4)									(4)
Disposal of treasury stock							17	17									17
Net changes of items other than shareholders' equit	y								1,753		(49)		1,314	3,018	(1,618)		1,400
Total changes of items during period		-	56		13,415		13	13,484	1,753		(49)		1,314	3,018	(1,618)		14,884
Balance at March 31, 2017	\$	53,707	\$ 61,934	\$	54,843	\$	(1,629)	\$ 168,856	\$ 3,138	\$	(1,025)	\$	95	\$ 2,208	\$ -	\$	171,064

## IWATSU ELECTRIC CO., LTD. CONSOLIDATED STATEMENTS OF CASH FLOWS

Years ended March 31, 2016 and 2017

	Millions of yen					houdands o	of U.S. dollars		
		2016		2017		2016		2017	
Cash flows from operating activities:									
Profit (loss) before income taxes	¥	(475)	¥	2,608	\$	(4,236)	\$	23,251	
Depreciation and amortization		1,020		1,065		9,100		9,496	
Increase (decrease) in allowance for doubtful accounts		(10)		(14)		(91)		(132)	
Increase (decrease) in net defined benefit liability		(34)		(427)		(307)		(3,809)	
Interest and dividends income		(60)		(66)		(543)		(591)	
Interest expenses		3		3		33		27	
Loss (gain) on sales of non-current assets		(0)		(2,918)		(0)		(26,014)	
Compensation for removal		-		(889)		-		(7,926)	
Extra retirement payment		47		1,309		426		11,669	
Decrease (increase) in notes and accounts receivable-trade		166		143		1,481		1,282	
Decrease (increase) in inventories		(40)		264		(363)		2,359	
Increase (decrease) in notes and accounts payable-trade		(262)		(497)		(2,335)		(4,434)	
Other, net		(357)		651		(3,189)		5,810	
Subtotal		(2)	-	1,232	-	(25)		10,989	
Interest and dividends income received		91		93		817		836	
Interest expenses paid		(3)		(3)		(33)		(27)	
Income taxes paid		(89)		(60)		(800)		(539)	
Proceeds from compensation for removal		707		-		6,309			
Extra retirement payments		(47)		(1,309)		(426)		(11,669)	
Other, net		-		(126)		-		(1,127)	
Net cash provided by (used in) operating activities	-	655		(172)		5,840		(1,538)	
Cash flows from investing activities:									
Purchase of securities		(800)		(1,200)		(7,130)		(10,696)	
Proceeds from redemption of securities		1,400		600		12,478		5,348	
Purchase of property, plant and equipment		(401)		(464)		(3,583)		(4,144)	
Purchase of intangible assets		(779)		(431)		(6,951)		(3,842)	
Purchase of investment securities		(1,001)		(1,312)		(8,927)		(11,699)	
Proceeds from withdrawal of time deposits		1,220		1,320		10,874		11,765	
Other, net		2,802		62		24,984		555	
Net cash provided by (used in) investing activities		2,439		(1,426)		21,743		(12,713)	
Cash flows from financing activities:									
Payments from changes in ownership interests in subsidiaries									
that do not result in change in scope of consolidation		-		(175)		_		(1,561)	
Other, net		(43)		(27)		(387)		(242)	
Net cash provided by (used in) financing activities		(43)		(202)		(387)		(1,804)	
Effect of exchange rate change on cash and cash equivalents		(42)		(3)		(381)		(27)	
Net increase (decrease) in cash and cash equivalents		3,008	-	(1,804)	-	26,814		(16,085)	
Cash and cash equivalents at beginning of period		4,599	-	7,608	-	41,001		67,816	
Cash and cash equivalents at end of period		7,608		5,803		67,816		51,731	
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# IWATSU ELECTRIC CO., LTD. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2016 AND 2017

### **Segment information**

The Company's primary businesses are the manufacturing and sales of (1) Business communication systems, (2) Printing systems and (3) Test and measurement equipment.

				N	Millions	s of yen				
	В	usiness			Те	est and				
	comi	munication	P	rinting	meas	surement				
	S	ystems	sy	stems	equ	iipment	Reco	nciliations	Consolidated	
For the year ended March 31, 2016:										
Net sales:										
Outside customers	¥	17,281	¥	3,417	¥	2,924	¥	-	¥	23,624
Inter-segment										-
total		17,281		3,417		2,924		-		23,624
Operating income (loss)	¥	597	¥	44	¥	5	¥	(1,285)	¥	(637)
Assets	¥	13,980	¥	2,863	¥	1,967	¥	11,798	¥	30,609
Other:										
Depreciation and amortization	¥	767	¥	94	¥	42	¥	89	¥	994
Amortization of goodwill		0		3		-		-		3
Increase of property, plant and										
equipment and intangible assets		813		44		66		94		1,019
					Million	s of ven				
		usiness		IV.		est and				
		munication	D.	rinting		surement				
		systems		stems		ipment	Reco	nciliations	Cor	solidated
For the year ended March 31, 2017:		ystems		Stems	<u>eq</u> e	принени	- Tecco	ricinations		Solidated
,										
Net sales:										
Net sales: Outside customers	¥	16.612	¥	2.906	¥	2.835	¥	_	¥	22,354
Outside customers	¥	16,612	¥	2,906	¥	2,835	¥	-	¥	22,354
	¥	<u>-</u>	¥	<u>-</u>	¥	<u>-</u>	¥	- - -	¥	<u>-</u>
Outside customers Inter-segment total	¥	16,612 - 16,612 1,428	¥	2,906 - 2,906 130	¥	2,835	¥	(1,530)	¥	22,354 - 22,354 161
Outside customers Inter-segment total Operating income (loss)	¥	16,612 1,428	¥	2,906 130	¥	2,835 132	¥	(1,530) 11.542	¥	22,354 161
Outside customers Inter-segment total Operating income (loss) Assets		16,612		2,906		2,835		(1,530) 11,542		22,354
Outside customers Inter-segment total Operating income (loss) Assets Other:	¥	16,612 1,428 13,333	¥	2,906 130 1,887	¥	2,835 132 2,179	¥	11,542	¥	22,354 161 28,942
Outside customers Inter-segment total Operating income (loss) Assets Other: Depreciation and amortization	¥	16,612 1,428	¥	2,906 130	¥	2,835 132	¥		¥	22,354 161
Outside customers Inter-segment total Operating income (loss) Assets Other: Depreciation and amortization Amortization of goodwill	¥	16,612 1,428 13,333 823	¥	2,906 130 1,887	¥	2,835 132 2,179	¥	11,542	¥	22,354 161 28,942 1,038
Outside customers Inter-segment total Operating income (loss) Assets Other: Depreciation and amortization	¥	16,612 1,428 13,333 823	¥	2,906 130 1,887	¥	2,835 132 2,179	¥	11,542	¥	22,354 161 28,942 1,038

<sup>\*1</sup> Reconciliations were inclusive of followings.

<sup>(1)</sup> Reconciliations of operating income (loss) include company-wide expenses not distributed to individual reporting segment.

<sup>(2)</sup> Reconciliations of assets include company-wide assets not distributed to each reporting segment.

<sup>(3)</sup> Reconciliations of increase of property, plant and equipment and intagible assets include capital investments by indrect departments.

<sup>\*2</sup> Reconciliations were made on operating income (loss) to be consistent with that of consolidated statements of operations.

# IWATSU ELECTRIC CO., LTD. NOTES TO CONSOLIDATED FINANCIAL STATEMENTS March 31, 2016 AND 2017

				Thous	ands o	of U.S. doll	ars			
	com	Business nmunication systems		rinting ystems	mea	est and surement uipment	Reco	onciliations	Co	nsolidated
For the year ended March 31, 2016:										
Net sales:										
Outside customers	\$	154,041	\$	30,461	\$	26,071	\$	-	\$	210,574
Inter-segment										
total	_	154,041	_	30,461	_	26,071	-	(14.450)	_	210,574
Operating income (loss)	\$	5,328	\$	399	\$	51	\$	(11,458)	\$	(5,678)
Assets	\$	124,613	\$	25,525	\$	17,533	\$	105,164	\$	272,837
Other:			_							
Depreciation and amortization	\$	6,843	\$	839	\$	376	\$	801	\$	8,860
Amortization of goodwill		2		26		-		-		29
Increase of property, plant and		7.240		200		F01		0.40		0.000
equipment and intangible assets		7,249		398		591		843		9,083
				Thous	ands o	of U.S. doll	ars			
	-	Business			Т	est and				
	com	nmunication	P	rinting	mea	surement				
		systems	S	ystems	eq	uipment	Reco	onciliations	Co	nsolidated
For the year ended March 31, 2017:										
Net sales:										
Outside customers	\$	148,079	\$	25,905	\$	25,271	\$	-	\$	199,256
Outside customers Inter-segment	\$	<u> </u>	\$		\$		\$	- -	\$	<u>-</u>
Outside customers Inter-segment total		148,079		25,905	<u> </u>	25,271		- (10, (40)		199,256
Outside customers Inter-segment total Operating income (loss)	\$	148,079 12,733	\$	25,905 1,167	\$	25,271 1,182	\$	(13,643)	\$	199,256 1,440
Outside customers Inter-segment total Operating income (loss) Assets		148,079		25,905	<u> </u>	25,271		- - (13,643) 102,885		199,256
Outside customers Inter-segment total Operating income (loss) Assets Other:	\$	148,079 12,733 118,846	\$	25,905 1,167 16,826	\$	25,271 1,182 19,422	\$	102,885	\$	199,256 1,440 257,981
Outside customers Inter-segment total Operating income (loss) Assets Other: Depreciation and amortization	\$	148,079 12,733 118,846 7,341	\$	25,905 1,167	\$	25,271 1,182	\$		\$	199,256 1,440 257,981 9,257
Outside customers Inter-segment total Operating income (loss) Assets Other: Depreciation and amortization Amortization of goodwill	\$	148,079 12,733 118,846	\$	25,905 1,167 16,826	\$	25,271 1,182 19,422	\$	102,885	\$	199,256 1,440 257,981
Outside customers Inter-segment total Operating income (loss) Assets Other: Depreciation and amortization	\$	148,079 12,733 118,846 7,341	\$	25,905 1,167 16,826	\$	25,271 1,182 19,422	\$	102,885	\$	199,256 1,440 257,981 9,257

<sup>\*1</sup> Reconciliations were inclusive of followings.

<sup>(1)</sup> Reconciliations of operating income (loss) include company-wide expenses not distributed to individual reporting segment.

<sup>(2)</sup> Reconciliations of assets include company-wide assets not distributed to each reporting segment.

<sup>(3)</sup> Reconciliations of increase of property, plant and equipment and intagible assets include capital investments by indrect departments.

<sup>\*2</sup> Reconciliations were made on operating income (loss) to be consistent with that of consolidated statements of operations.